

BOARD OF DIRECTORS - OPEN MEETING

Date: Wednesday, April 29, 2015
Time: 16:00 – 18:30 hours
Location: Fenwick Conference Room, Watkins 2

Start	Time	Item	Topic	Lead	Purpose	Attachment
1. CALL TO ORDER & CONFIRMATION OF QUORUM						
1600	5 min	1.1	Approval of Agenda & Chair's Remarks	Carson	Decision	Draft agenda
		1.2	Approval of Previous Minutes: March 30, 2015	Carson	Decision	Draft minutes
2. CEO UPDATE						
1605	15 min	2.1	CEO Report Highlights & External Environment Update	Thompson	Discuss	Written report to follow / KGH This Week attached
3. INTEGRATED BUSINESS						
1620	60 min	7.1	SE LHIN Sustainability Update – HealthCare Tomorrow <ul style="list-style-type: none"> Key Messages – April 15 SE CHEF Meeting Working Group Presentations Decision Making Framework Working Group Presentations 	Thompson/ Thomson Senior team	Discuss	Updated Briefing Note, April Key Messages & Dashboard
4. PATIENT CARE & PEOPLE COMMITTEE						
5. MEDICAL ADVISORY COMMITTEE						
1720	5 min	5.1	COS Report – March MAC Meeting	Zelt	Discuss	Briefing Note
6. FINANCE & AUDIT COMMITTEE						
7. GOVERNANCE COMMITTEE						
1725	5 min	7.1	2015-16 Board Vacancy Update	Thomson	Decision	Briefing Note
8. IN-CAMERA SEGMENT						
1730	5 min	8.1	Motion to Move In-Camera (agenda items #9-11)	Carson	Decision	Verbal
13. REPORT ON IN-CAMERA DECISIONS & TERMINATION						
1815	5 min	12.1	Motion to Report the Decisions Approved In-camera	Carson	Inform	Verbal
		12.2	Date of Next Meeting & Termination	Carson	Inform	Verbal
14. IN-CAMERA ELECTED MEMBERS SESSION & CEO ONLY						
15. IN-CAMERA ELECTED MEMBERS SESSION WITHOUT MANAGEMENT PRESENT						

BOARD OF DIRECTORS: OPEN MEETING OF APRIL 29, 2015

A regular meeting of the Board of Directors of Kingston General Hospital was held on Wednesday, April 29, 2015 in the Fenwick Conference Room, Watkins 2, of Kingston General Hospital from 16:00 to 18:10 hours. The following are the open minutes.

Elected Members Present (voting): Annette Bergeron, Lynn Bowering, Scott Carson (Chair), Peng-Sang Cau, Wendy Forsythe (by phone), Timo Hytonen, Donna Janiec, Diane Kelly, Susan Lounsbury (by phone), Al Orth, Geoff Quirt (by phone), Bill Robertson, and George Thomson.

Ex-officio Members Present (voting): Richard Reznick.

Ex-officio Members Present (non-voting): Kishore Thain, Leslee Thompson, Leanne Wakelin, and David Zelt.

Regrets: nil.

Guests: Axel Thesburg.

Administrative Staff: Rhonda Abson (Recording Secretary), Brenda Carter, J'Neene Coghlan, Jim Flett, Chris Gillies, and Troy Jones. Staff joined the meeting following discussion of in-camera agenda item #1.1.

1.0 CALL TO ORDER & CONFIRMATION OF QUORUM

The Chair called the meeting to order, confirmed quorum, and welcomed Board nominee Axel Thesburg to the meeting. As outlined in the Notice of meeting, the remaining board meeting dates for the current board calendar year were provided. The date of the next KGH Board meeting is Monday, June 8 and the Board recognition dinner will be held on Monday, June 22, 2015.

1.1 Approval of Agenda & Chair's Remarks

The Chair drew attention to the pre-circulated agenda and invited a motion to move in-camera.

Moved by Annette Bergeron, seconded by Bill Robertson:

THAT the agenda be amended to provide for an in-camera segment at the start of the meeting.

CARRIED

1.2 Approval of Previous Minutes

The March 30, 2015 draft open meeting minutes were pre-circulated with the agenda.

Moved by Peng-Sang Cau, seconded by Lynn Bowering:

THAT the open minutes of the KGH Board of Directors meeting held on March 30, 2015 be approved as circulated.

CARRIED

2.0 CEO UPDATE

2.1 CEO Report Highlights and External Environment Update

The CEO provided members with an overview of recent federal funding announcements and the recent announcement by the provincial government that all of the recommendations from the Ontario Health Innovation Council will be supported. Infrastructure announcements and details are expected and KGH continues to engage MPP Sophie Kiwala on KGH's Phase 2 requirements. The CEO confirmed that KGH is now out of gridlock thanks to the implementation of several initiatives and the efforts of staff.

3.0 INTEGRATED BUSINESS

3.1 SE LHIN Sustainability Update – Healthcare Tomorrow

Discussion focused on the Healthcare Tomorrow project and work continues on preparing Phase 1 recommendations by June 2015. A presentation was delivered by members of the KGH team who are participating on the Finance, Facilities, Diagnostic Imaging, Information Services, Labs, and Human Resources working groups. Each slide provided Board members with an understanding of the opportunities for standardization and optimization of processes across the system, integration opportunities and the associated benefits and savings by eliminating duplication, as well as the resources that will be required to support implementation. Each member of the team presenting provided an overview of the some of the risks and other issues that will need to be addressed such as the need for information technology investment, human resource constraints, capital investment requirements, siting options, etc.

Richard Reznick departed the meeting at 16:50 hours.

David Zelt briefed members on the clinical working group activities which are focusing on opportunities for consolidation and redistribution service recommendations in the areas of chronic/frail elderly, elective, emergent, and tertiary level patient populations.

A two-day CEO meeting is scheduled for May 10 and 11 to review and discuss the work to-date. The CEO noted that there are several risks that will need to be taken into consideration including fit and alignment of

services, associated execution risks across sites, and a commitment for hospital partners to reinvest savings back into the system. A further update will be provided at the June Board meeting.

4.0 PATIENT CARE & PEOPLE COMMITTEE – no meeting in April.

5.0 MEDICAL ADVISORY COMMITTEE

5.1 Chief of Staff – March MAC Report

Highlights from the March MAC meeting were pre-circulated in the agenda package. David Zelt highlighted the new Emergency Department Information System (EDIS) Computerized Provider Order Entry which is slated to be implemented on May 2 at the KGH and HDH sites.

6.0 FINANCE AND AUDIT COMMITTEE – no meeting in April.

7.0 GOVERNANCE COMMITTEE

7.1 2015-16 Board Vacancy Update

George Thomson, Chair of the Governance Committee, reported that two of the three vacancies on the Board have now been filled. Interviews were recently held to fill the final vacancy but the Committee felt that the applicants did not meet the prescribed skill set requirements.

8.0 IN-CAMERA SEGMENT

8.1 Motion to Move In-Camera

Moved by George Thomson, seconded by Kishore Thain:

THAT the Board move into an in-camera session.

CARRIED

13.0 MOTION TO REPORT ON IN-CAMERA DECISION/DISCUSSION ITEMS & TERMINATION

13.1 Motion to Report the In-Camera Decisions

Moved by Bill Robertson, seconded by George Thomson:

THAT the Board rise from committee of the whole and the Chair report.

CARRIED

The Chair reported on the following in-camera decision/discussion items: the Board approved the in-camera minutes of the March 30, 2015 Board meeting; the Board received the final March minutes of the Governance Committee; the Board approved a number of medical staff appointments and reappointments and a midwife

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appointment; the Board approved the approach to the 2015-16 Performance Agreement for the CEO; and the Board was briefed on CEO succession planning by the Chair.

13.2 Date of Next Meeting & Termination

The Chair confirmed that the date of the next meeting is: Monday, June 8, 2015 at 16:00 hours.

The meeting terminated at 18:10 hours on motion of Annette Bergeron.

14.0 IN-CAMERA ELECTED MEMBERS SESSION & CEO ONLY

A brief session was held.

15.0 IN-CAMERA ELECTED MEMBERS SESSION WITHOUT MANAGEMENT PRESENT

A brief session was held post-meeting with elected members only.

Scott Carson
Chair